## Solutions30

Solutions for New Technologies





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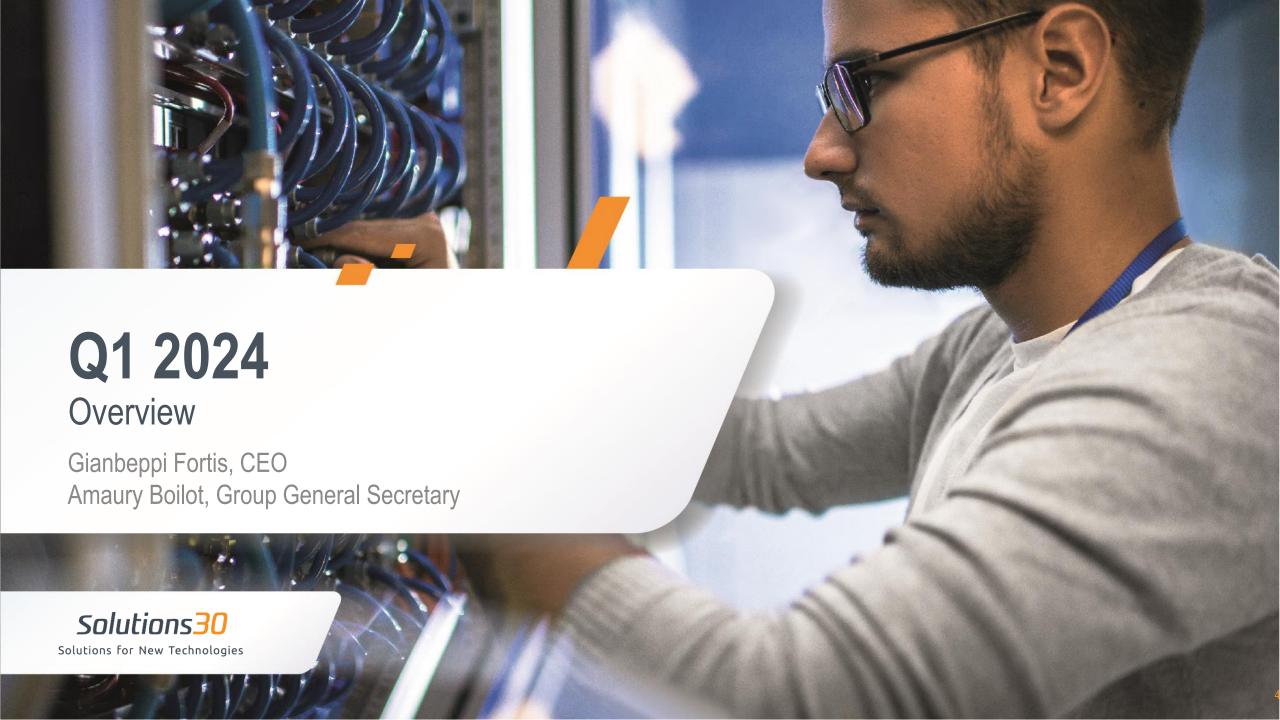




Amaury Boilot
Group General Secretary



Jonathan Crauwels
Chief Financial Officer



#### Q1 2024 HIGHLIGHTS





# Uninterrupted revenue growth driven by digital transformation and energy transition

+3.8%, to € 265m in Q1 2024



#### **Continued strong momentum in Benelux**

+21.6% revenue growth in Q1, against a very high comparison basis



#### Energy activities confirmed as a powerful growth driver for the Group

- +35.9% revenue growth in Q1
- +47.6% in France where the activity mix rebalancing is in progress



#### Q1 revenue growth excluding Italy: +6.7%

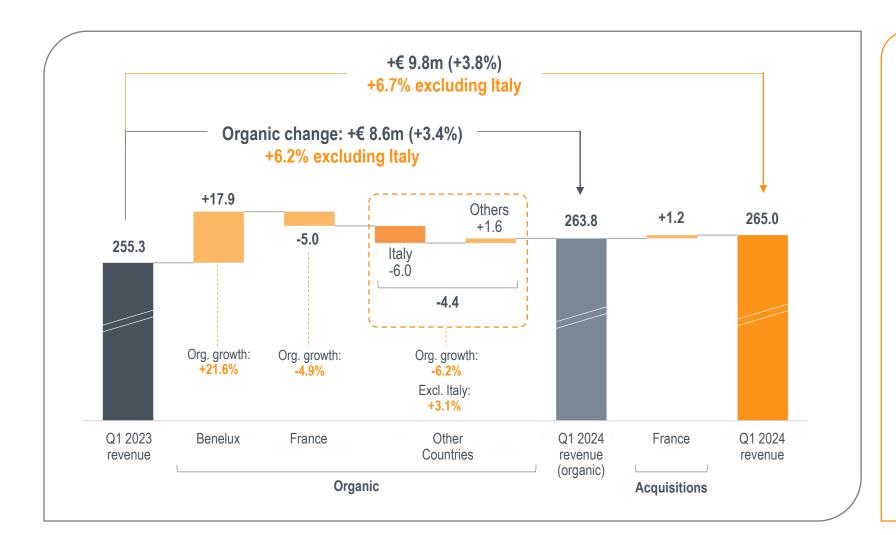
Situation in Italy currently improving Activity anticipated to come back to normal during H2



#### Full-year outlook confirmed

Continued revenue growth, at a higher rate than in Q1, with visibility significantly improved in Italy and Belgium, and ramp-up of German fiber activities Further improvement in adjusted EBITDA margin

#### +6.7% REVENUE GROWTH EXCLUDING ITALY



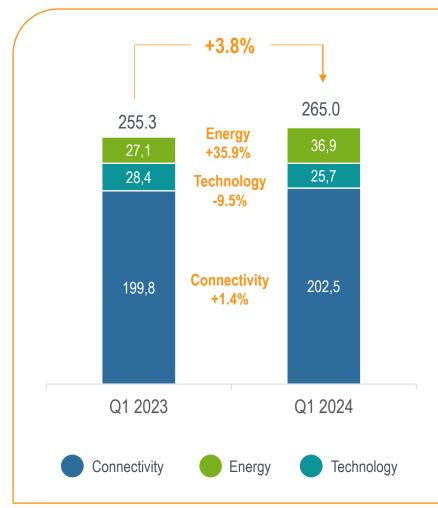
- Continued strong growth in Benelux despite high comparison basis (+77% in Q1 2023)
- Rebalancing the French activity mix towards Energy (+47.6% growth in Q1, of which 38% organic, driven by renewable energies)
- Impact from current situation in Italy (started Q3 2023); normalization in process
- Solid growth in Germany
- Successful development in Poland

In millions of euros



#### **ENERGY ACTIVITIES: A POWERFUL GROWTH DRIVER**

#### **+36% GROWTH IN Q1**

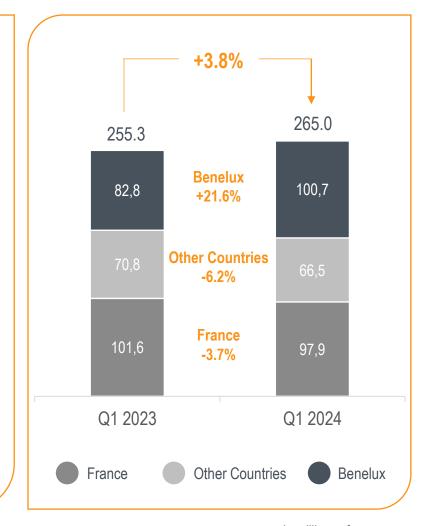


## **Energy transition:** a powerful growth driver for the Group

- Energy activity up +35.9% in Q1
- Successful diversification in Solar and grid modernization
- Buoyant market in France

# **Connectivity benefitting from Pan-European** footprint

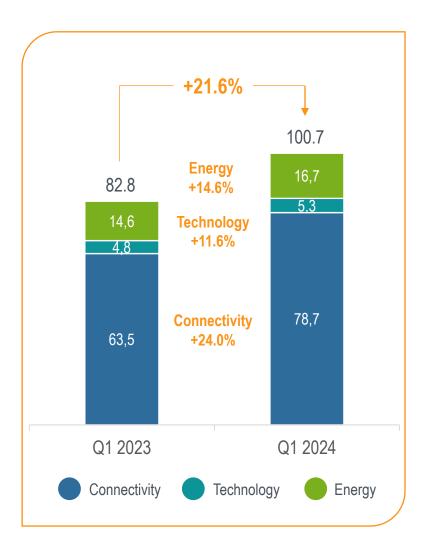
- Proven business model deployed across Europe, allowing to capture all opportunities in fiber
- Significant growth potential in Benelux, Germany, Poland, UK; mature markets in France and in Spain



In millions of euros



# BENELUX: STRONG MOMENTUM 38 % OF Q1 2024 REVENUE



#### **Energy: +14.6%**

Continued development, successful diversification

- Roll out of digital meters in Flanders
- Successful diversification in electrical grid modernization: contract with Fluvius to transform >1000 km of low-voltage network to adapt to new electricity needs

#### Connectivity: +24.0%

Continued ramp-up of fiber activities

- Strong growth on a high comparison basis (Q1 2023: +92%), despite unfavorable weather conditions
- Impact of forthcoming Belgian elections on fiber deployment activities expected to be minimized in light of recent planning with municipalities and customers

#### Technology: +11.6%

Robust momentum driven by digital transformation

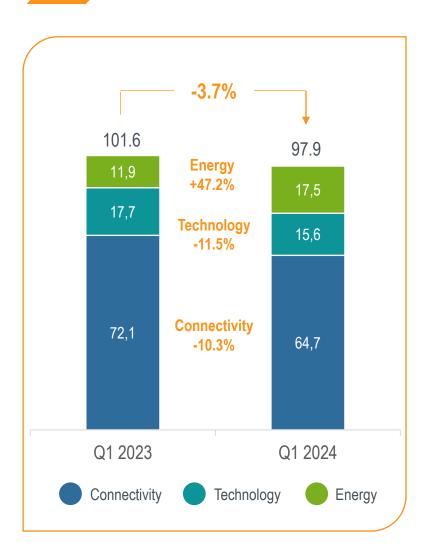
Good growth in IT services

Revenue figures are expressed in millions of euros; % represent year-on-year revenue growth, including organic and inorganic variations

#### FRANCE: MIX REBALANCING TOWARDS ENERGY IN PROGRESS

#### **37 % OF Q1 2024 REVENUE**





#### **Energy: +47.2%**

#### Confirming potential as the #1 growth driver in France

- Strong momentum in renewable energies, which revenue doubled in Q1: rampup of large PV infrastructure projects, good commercial traction thanks to recent ENR law
- Finalization of the acquisition of a minority stake in So-Tec, PV structure installer in the south of France. Stake to be progressively increased (c. € 20m revenue to be consolidated in 2025)

#### Connectivity: -10.3%

#### Continued managed decrease in revenue with strong focus on margins

- Contract selectivity and focus on profitability in the mature fiber market
- Growing share of maintenance activities, where Solutions30 has a strong competitive advantage

#### Technology: -11.5%

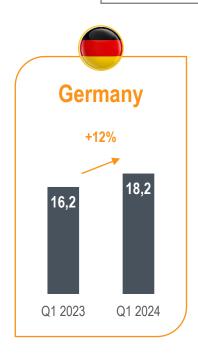
Lower volumes in IT, improvement expected thanks to 2024 Paris Olympics

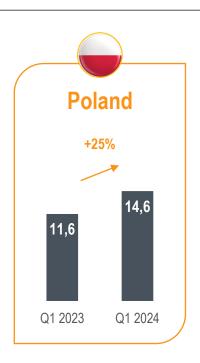
Revenue figures are expressed in millions of euros; % represent year-on-year revenue growth, including organic and inorganic variations

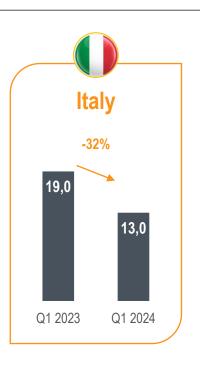
# OTHER COUNTRIES 25 % OF Q1 2024 REVENUE

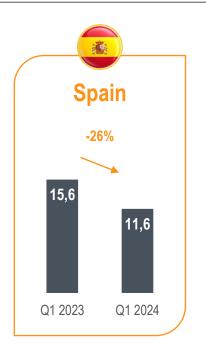


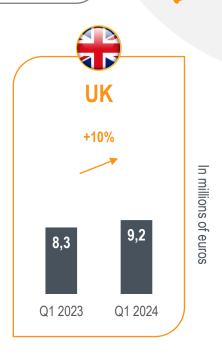












- Germany: growth driven by maintenance activities; Starting in H2 2024, Group will benefit from fiber deployment ramp-up
- Continued successful development in Poland

- Italy: activity in Connectivity slowed down since Q3 2023; expected to resume at normal pace and with better economic model, at some point in H2
- **Spain:** selectivity in a mature fiber market, focus on margins over volumes
- UK: good momentum in Connectivity



### **OUTLOOK CONFIRMED**

#### Revenue

Full-year 2024

Continued revenue growth, at a higher rate than in Q1

**Visibility significantly improved** in Italy and Belgium, ramp-up of German fiber activities in H2

Mid-term

Target of € 2.5bn

#### **Profitability**

**Further improvement** in adjusted EBITDA margin

Normative double-digit adjusted EBITDA margin, between 10% and 15% depending on the Group's development phases





#### SAVE THE DATE





# Q&A

PLEASE TYPE IN YOUR QUESTION
BY USING THE BUTTON ON THE READER



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